



Strategic link	Strategic capital project	Progress	Comment
BUILDING AND PROPERTY			
Theme 1	Memorial Swimming Pool Replacement Stage 2		Procurement process undertaken to appoint Lucid Consulting to finalise design and complete the works. Initial investigations identified that geotechnical testing is required to determine the condition of the pool sub-floor. Officers met with DLGSC representatives to provide an update and it was agreed this vital work is required before making an application to the CSRFF. Testing to be undertaken over a six month period to determine final costings then a funding application to be prepared for the 2020 large funding round of the CSRFF. Council agreed to revise timeline to allow testing to take place.
Theme 2	Town Hall Stage 2 - lighting and acoustic improvements		Grant application submitted to DLGSC's Regional Venues Improvement Fund. \$103,136 (excl GST) approved for; - Upgrades to backstage facilities - Stage lighting and electrics - Acoustic treatments - Accessibility upgrades Backstage area repainted. RFQ issued for lighting and acoustic works - to be completed in 2019/20. Accessibility audit informing upgrades required.
Theme 2	Old Convent School – implement the outcomes of the future use review		Disposal process considered by Council at OCM 171218. Resolution 091218 to call for tenders for disposal. Valuer and Real Estate Agent appointed. Disposal process undertaken in accordance with the Local Government Act and Council resolution. Report presented to OCM 290419 - no acceptable tenders received. Future use / actions to be considered as part of Major Strategic Review.
Theme 5	Develop and implement a Depot upgrade to improve security and access		Depot gate has been installed and is functioning well. This has effectively improved security at the Depot.
Theme 5	Administration Building Renewal		Redistribution of internal walls to improve productivity. Allocation to replace carpets in 2019/20 FY budget.
OPEN SPACE ASSETS			
Theme 1	Implement Avon Park Concept Design – Stage 1: Playground and Amenities		Project commencement delayed to secure federal funding for skate park. Project Managers Emerge Consultants appointed to manage the project. Concept Design released for final community feedback, including skate park elements. Construction to be completed in 2019/20 FY.

Theme 1	Implement Avon Park Concept Design – Stage 2 Skatepark		Successful in attracting \$350,000 from Federal Government’s Community Development Grants Program. Community consultation undertaken to finalise design elements. To be included in upgrade of Avon Park. Construction to be completed in 2019/20 FY.
Theme 1	Implement Bush Fire Risk Mitigation Strategy (dependent on funding)		Offer of \$257,200 funding from the Mitigation Activity Fund accepted by Council on 250918 (Resolution 270918). Contractor appointed by DFES to undertake fuel reduction and fire access tracks along the river in the town site and up at Mt Brown. Exceptionally positive feedback from local residents and visitors. The Shire will be submitting another application for an additional MAF grant which will target fire risk mitigation on Mt Brown.
Theme 3	Avon Terrace Christmas Decorations		Christmas Decorations working group recommended to Council to floodlight the Town Hall and purchase a further giant Christmas card for display in the main street. Decorations implemented.
Theme 4	Improvement Program Mt Brown		<p>Considered as part of Trails Master Planning. At the June Council meeting, SY082-06/19 Report on Trails Master Plan highlighted the following to be completed in the 2019/20 financial year with an allocation of \$105,000 in the 2019/20 budget:</p> <ul style="list-style-type: none"> • Prepare a Concept Plan for support infrastructure and lookout on Mt. Brown • Prepare detailed analysis and concept plan for trails (3 types) on Mt. Brown • Noongar cultural consultation • Plant Hygiene / Dieback Study • Environmental Assessment / Flora and Fauna Studies <p>Likely that Noongar cultural survey will have to be done under Noongar Standard Heritage Agreement guidelines, further investigation through SWL&SC needed.</p>

TRANSPORT ASSETS

Theme 3	Avon Terrace - Staged Improvement Program		Alfresco dining and trees installed in 2018/19. The Access and Inclusion Audit identified access issues to be addressed in 2019/20. Any major upgrades will need to be considered and budgeted for as part of the Major Strategic Review.
Theme 4	Road resealing and gravel re-sheeting program (ongoing)		<p>The extensive gravel re-sheeting program and rural resealing works were completed in June 2019 in accordance with 2018/19 Budget and works program.</p> <p>Due to budget limitations, the funds originally budgeted for resealing works on Spencers-Brook Road were transferred by Council Resolution 010419 to Greenhills South Road and both projects were rescope and carried forward to the 2019/20 financial year.</p>
Theme 4	Drainage network upgrades and renewal		Drainage renewal works were undertaken at River Street with the installation of pipes and culverts laid across Avon Terrace to Avon River. A further \$230,000 has been allocated to drainage renewals in the 2019/20 Budget in accordance with Drainage Asset Management Plans.

Theme 4	Footpaths and associated street trees (on-going)		<p>Extensions to the Shire’s footpath network carried out on Pool Street between Newcastle Street and the swinging bridge to improve connectivity and access to the CBD. Glebe Street footpath renewals undertaken in 2018/19 to replace asphalt and improve access to CBD. The 2019/20 Budget includes an additional \$35,000 for further footpath renewals and extensions in line with the Access and Inclusion audit undertaken in 2018/19.</p>
Theme 4	Implement a structured tree pruning program to ensure transport safety		<p>First 12 month plan developed and implemented. North, Mannavale and Goldfields Roads were pruned in the 2018/19 financial year. Talbot West Road has been identified as next priority for tree pruning in the 2019/20 budget.</p>

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ECONOMIC DEVELOPMENT			
Theme 2	Investigate the creation of the York Equine Precinct		Not due to commence until 2020/21
Theme 3	Economic development including clusters development		Grant application submitted to State Govt to develop York as a tourism destination together with Toodyay and Northam. Grant unsuccessful. Other options being explored for tourism development with Avon Tourism and AROC.
Theme 3	Events and promotion		<p>Multiyear funding agreements in place with major annual event organisers with 2019 being the final year of the York Motor Museum funding agreement.</p> <p>45,663 visitors came through the Visitor Centre in the 2018/19 FY - a 26% increase (additional 9393 visitors) in comparison to the 2017/18 FY numbers of 36,270.</p> <p>Events Policy reviewed and adopted at Council's March 2019 meeting. This included amendments to existing policy and the introduction of the Public Events in York guidelines.</p>
Theme 3	Avon Terrace revitalisation projects – e.g. painting		<p>Funds redirected by Council at the February OCM to:</p> <ul style="list-style-type: none"> • Access and Inclusion Improvements • Restoring the old telephone box in Avon Terrace • Installation of new bins and surrounds.
Theme 3	Prepare a comprehensive Trails Master Plan that incorporates walk, bike, drive, bridle trails, signage and interpretation		<p>Procurement process undertaken to source suitably qualified consultant. Common Ground appointed.</p> <p>Community consultation undertaken and Trails Master Plan presented to Council and accepted at June meeting SY082-06/19 Report on Trails Master Plan. Mt Brown trails network [including actions listed under Theme 4 Improvement Program – Mt Brown, above] and the Spencers Brook Rd Motocross track selected as high priority projects. Allocations made in the 2019/20 FY budget to progress.</p>
COMMUNITY DEVELOPMENT			
Theme 1	Consider employment of a Community Development Officer		<p>Resolution of Council to appoint a YRCC Project Officer to progress the transition of the management of hospitality functions at the YRCC. Transitioned to Community Development Officer as part of the 2019/20 adopted budget. Currently works 1 day per week supporting the formation of the new association and transition of the management of the YRCC and 2 days per week assisting with broader community development initiatives.</p>

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Theme 1	Establish in partnership with WAPOL and York DHS a Youth Centre at the YRCC		Officers continue to participate in the Youth Forum convened by the York Community Resource Centre which includes representation from WAPOL, YDHS, CRC and Shire of York, and support Hoops for Youth with in-kind use of the basketball courts. Formal partnership not yet established.
Theme 1	Develop and implement Community plans: children and youth, age friendly communities, disability access and inclusion, arts and culture.		O'Brien Harrop Access appointed to undertake an Access & Inclusion Audit. Audit outcomes received in February and workshopped by Councillors and the AIAC in March to determine priorities for action. High priorities such as footpaths included in the 2019/20 budget process.
Theme 1	Develop and implement a strategy to support increased volunteerism in York (dependent upon CDO resource)		Not due to commence until 2020/21
Theme 1	Undertake feasibility and develop business case for replacement of Community Bus		Report presented to Council in April 2019 proposing not to renew the Community Bus based on the condition and its remaining useful life. Council agreed advertise its intention to defer the renewal and seek public feedback. Three submissions were received and in July Council resolved to use reserve funds to install seats with seat belts in the existing bus. Officers were also asked to consider 'tidying up' the exterior of the bus.
Theme 1	Implement preferred management model for the YRCC		In February 2019 in-principle agreement was reached and draft terms agreed. The MSG continued to meet until June when: <ul style="list-style-type: none"> • An interim management committee was established to form an association • Council agreed not to put the management of the bar and kitchen out for public tender and agreed to provide administrative assistance and secretariat support for a period of one year • The YRCC MSG was disbanded and members thanked for their contribution. Handover to new association expected to be finalised in 2019/20.
Theme 1	Actively work to encourage community partnerships to develop and maintain parks and trees, including "friends of each park"		The River Conservation Society delivered two Avon River clean up days, in conjunction with Girl Guides York, Wildflower Society. Sponsorship provided by the Shire through its Community Funding round enabled the groups to purchase fire retardant plant species to be planted during the clean-up days along the Avon River Walk Trail areas. A skip bin and a sausage sizzle for volunteers was also provided.
STRATEGIC PLANNING			
Theme 1	Develop a concept plan for Town Hall Upgrades – Stage 3: new backstage facilities		Not due to commence until 2019/20

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Theme 5	Finalisation and Gazettal of Local Planning Strategy and Scheme		The draft Local Planning Strategy and Local Planning Scheme No. 3 was adopted by Council at the June 2018 OCM for the purposes of public advertising. Prior to advertising, consent from the Environmental Protection Authority and the WA Planning Commission is required, which was received subject to modifications. The statutory advertising period is currently being undertaken.
Theme 3	Review the Management of and Access to Mt Bakewell		Contact and discussions were held with a landowner [who has aspirations for a private mountain bike facility] in regard to public access to Mt Bakewell as part of the Trails Master Plan process; also contact and discussions with lessee [racehorse trainer] re public access. Further work expected to occur in 2021/22 as planned.
Theme 4	Develop a plan for new, renewed and upgraded footpaths for the townsite		Asset Management Plans adopted by Council in June 2019 included a comprehensive 10-Year Footpath Program used to inform the 2019/20 Budget.
Theme 5	Minor / major review and update Asset Management Plans		Not due to commence until 2019/20
Theme 5	Develop a Plant / Fleet Replacement Plan		Plan in draft form. To be finalised and presented to Council.
Theme 5	Review the management of the Waste Transfer Station		Not due to commence until 2021/22
Theme 5	Review Rating Model		Not due to commence until 2019/20
ADVOCACY INITIATIVES			
Theme 1	Advocate for improvements to services at York Hospital including availability of Doctors		Meetings held with Federal Minister for Ageing and Wheatbelt Health Service.
Theme 4	Lobby the State Government for upgrades and improvements to Great Southern Highway (Lakes/Chidlow Road, York Bypass))		Letter signed by 5 Shire Presidents sent to Minister for Road Safety requesting funding to Main Roads to prepare a development strategy. Main Roads has confirmed it is developing a strategy for the York Chidlow Road which will identify opportunities for improvement. Following destruction of the Six Mile bridge due to fire, Main Roads has confirmed replacement of three bridges in this area. Study undertaken including costings for York By-Pass. Report to be made publicly available soon.
Theme 5	Ratepayer and residents service satisfaction survey		Survey undertaken by Catalyse with a comprehensive report presented to the OCM 250219. Good progress made. Some strategies for improvements included in 2019/20 Budget and the results of the Survey will be considered as part of the Major Strategic Review.

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Theme 5	Audit Regulation 17 Review (biennial) and Financial Management Review (4 yearly)		Requirement changed for both – now to be undertaken 3 yearly. Report submitted to the audit committee recommending that the Audit Reg 17 Review and Financial Management Review are undertaken concurrently in 2019/20. Included in the Adopted 2019/20 FY budget.
Theme 5	Implement the outcome of governance and risk reviews and provide regular progress reports		Internal Risk & OSH Working Group established. Risk Register and dashboard developed and reported on six monthly. Risk Improvement Plan incorporated into Risk Register. OSH Action Plan reviewed and progress noted. On-going improvements and the outcomes of a comprehensive Procurement Review presented to Council at the July 2019 OCM.
Theme 5	Restructure the Shire's records system		Not due to commence until 2020/21